

*Harlan's copy*

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# R·E·P·O·R·T

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OF  
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DISTRICT  
REPRESENTATION

◆  
AND  
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DISTRICT  
RESOURCES

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TO THE  
UUA

**BOARD OF TRUSTEES**

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APRIL 2, 1982

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LETTER OF TRANSMITTAL

TO: BOARD OF TRUSTEES  
UNITARIAN UNIVERSALIST ASSOCIATION  
25 BEACON STREET  
BOSTON, MA 02108

Dear Friends:

We trust that the enclosed will be our final report to you. The recommendations are more modest than those in our original report of October 1981.

Our original proposal called for a new way of delivering field services to member societies and a restructuring of the way intermediary organizations are represented on the UUA Board. The two systems, distribution of resources and representation on the Board, were to have been integrated in the expectation that they would reinforce each other. The report was discussed widely; we received abundant comment, favorable and unfavorable, constructive and otherwise; our thinking about the model changed in a number of ways, though we remain convinced of the soundness of the basic approach.

In the area of field services, we now recommend that the present system be continued virtually as is. The primary reason our proposal has been scaled down is the problem of funding. Our original proposal would have required significant new money for field services. It is now clear to us that no new money is likely to be available for this in the near future.

You will find here our recommendation for changes in the way Districts are represented on the UUA Board—changes to move that representation in the direction of equity, and perhaps to bring an increment of increased effectiveness to the Board's work.

You will also find our recommendation for dealing with the distribution of UUA grants to Districts, and a procedure for establishing District boundaries and enabling societies to change their District affiliations.

We have had invaluable assistance from many committed, well-informed UUs across the continent. Many of them shared our enthusiasm for the vision of a new system of expanded field services, and will be disappointed to learn of our conclusion that it is not now possible. Others will be relieved at not having to face the kinds of changes we earlier proposed. Our gratitude goes out to all of them.

And thank you, Board of Trustees, for your confidence in us, and for giving us the opportunity to serve. It has been a long road, not without its rewards.

Yours,

Robert R. Walsh, Chair  
Committee on District Representation  
and the Distribution of Resources

April 15, 1982

